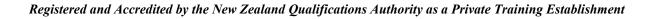


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Links Training

(2008) Ltd

2024 Review of the Code of Practice Pastoral Care of Domestic Tertiary Learners





Contents:	Page number:
Organisation details:	3
Outcome 1: A Learner wellbeing and safety system	4 - 8
Outcome 2: Learner voice	9 - 15
Outcome 3: Safe, inclusive, supportive and accessible physical and digital learning environments	15 - 23
Outcome 4: Learners are safe and well	23 - 26

Outcomes 5-22 inclusive, do not apply to Links Training. Links Training does not enrol domestic or international learners that require accommodation.



TEO Name	Links Training (2008) Ltd			MoE number	7901
Code contact	Name Lesley Kidd		Lesley Kidd		Director
	Email	lesley@links-ltd.co.nz	lesley@links-ltd.co.nz		0508 4087246
Current enrolments		Total # Careerforce	#17	18 y/o or older	#17
		programme: New Zealand Certificate in Health and Wellbeing L3		Under 18 y/o	#0
		Total # First Aid training	#1707*	18 y/o or older	See note below
				Under 18 y/o	See note below
Report author(s)	 Note: *First aid training enrolments are correct at the time of writing. Data is for the period of 1st January 2024 – 1st September 2024. The number of enrolments changes daily due to ongoing bookings. Date of birth data is collected on the date of training. Links Training does not enrol learners under the age of 18 unless contracted by a secondary school for that schools student learning. Courses are 2 – 12 hours depending on the learners' requirements. Lesley Kidd 				



Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

Outcome 1: A learner wellbeing and safety system

Process I: Strategic goals and strategic plans

KEQ	How effectively?	How do we know?	How can we improve?
	All learners are given the opportunity to give feedback	17% of Evaluations are submitted (January 2024 – Sept	
	on their training session.	2024)	
How effectively do we work proactively with	Companies that have In-service bookings are asked to give feedback on Links' processes from the time of first contact through to the delivery of the training.	Emails, testimonials.	
our learners and stakeholders in the development and review of our learner wellbeing and safety strategic goals and strategic plans?	Staff are given the opportunity to take part in Te Tiriti O Waitangi and Mauri Ora training when made available, allowing for them to have an insight into Maori practices and culture.	Staff training records. Contracts with Iwi. Evaluations/feedback from Iwi groups, Kohanga Reo, and individual learners.	
	Links Director has an open- door policy where learners are encouraged to come and discuss issues or concerns they may have.		

	Any contracts Links has with outside organisations and stakeholders outline any goals and purposes specific to that organisation. Any contractual measures specific to an organisation are outlined in that organisation's contract. Contract templates, evaluation questions, booking confirmation templates are regularly updated as further information required is identified.	Contract templates, evaluations, booking confirmation templates	Dating documents when updated noting version numbers and changes applied.
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Process: Self-review of learner wellbeing and safety practices

KEQ	How effectively?	How do we know?	How can we improve?
	Evaluations: electronic evaluations are sent to all learners within one week of the training session. This is sent to all learners to capture a diverse range of people.	These are checked at least weekly, and any comments that need to be followed up are done so by the Director.	Ensure that instructors are making available paper evaluations.
How effectively do we review the effectiveness of our learner wellbeing and safety practices?	Instructor checklists: are used to pass information to the office for follow-up.	Read and filed in session folder (electronic)	Tracking statistically feedback from evaluations – percentage of evaluations per course attendance,
	Team meetings: are held 6 weekly, or more frequently as required. Information gathered form the evaluations and instructor checklists are	Meeting minutes	negative/positive feedback.

discussed and implemented where possible. Session housekeeping: learners are encouraged to speak with the Instructor or the Office if they have any concerns. they have any concerns. Where appropriate, the Instructor concerned is given the opportunity to be involved in the discussion. Any matters arising from these discussions is resolved with interested parties. This is documented and held on file. Paper evaluation is offered to all learners if they do not have

Process: Publication requirements

KEQ	How effectively?	How do we know?	How can we improve?
How effectively do our current practices ensure that we are meeting our Code publication requirements for this outcome?	Practises are reviewed on an ongoing basis and updated as required. Code of Practise and subsequent reviews, EER and our complaints process are readily available on our website, or on request from a learner or organisation.	Monthly team meetings, Learner evaluations/feedback.	While learner feedback is read at least weekly, analysis of the data could be more timely.

Process: Responsive wellbeing and safety systems

KEQ	How effectively?	How do we know?	How can we improve?
	Any concerns brought to the	Course checklists are	Documentation of follow-up
	attention of a team member	completed at the end of each	and outcomes.
	are immediately passed onto	session and stored	Often this is by way of a
	Office Manager or the	electronically in the session	phone call which is not
How effectively do we gather and	Director. All Instructors are	folder.	currently documented.
communicate relevant information across our	required to complete a course	If follow-up is required, this is	Phone conversations could
organisation to accurately identify emerging	checklist following a training	documented on the checklist.	be followed up with an email
concerns about learners' wellbeing and safety	session. Information/issues or		and then stored for future
or behaviour and quickly connect them to	concerns are passed to the	Discussed at team meetings	reference.
appropriate support services?	Office Manager who will	were appropriate.	
	discuss with the Director as	All team meeting minutes are	
	appropriate. Instructors will	formally documented.	
	also phone the Director		
	directly if an issue is urgent.		
	All team members have their	Kit resources are dated when	Ensuring resources are dated
	own kit of resources. These	received.	and checked at least annually.
	are updated regularly and as		
	required. If further resources	Any training certificates issued	
	are required team members	and held on team members'	
	are encouraged to request	files.	
	these.		
	All team members attend the	Feedback on training attended	
How effectively do we provide our staff with	annual Association of	is discussed at team meetings	
ongoing training and resources tailored to	Emergency Care Training	and/or with the Director and	
their roles in the organisation in relation to	Providers Conference and CPR	documented in meeting	
the topics required by this process?	training.	minutes.	
, .	Two yearly revalidation is		
	undertaken with another	Training on particular learning	
	provider to ensure the integrity	challenges is provided at team	
	of the training.	meetings eg autism	
	Any opportunities for staff		
	training are discussed with the		
	Director and acted on as		
	appropriate.		
	Peer observations are		More peer observation

	undertaken between team members.	Peer observations are documented and discussed with the team members present.	opportunities for team members.
How effectively do we assist learners and respond in emergency situations in our learning and/or residential communities?	 All staff are trained in First Aid and can manage groups of people in an emergency situation where required. All venues are checked at least annually for Health and safety requirements and building safety regulations. At the beginning of each session learners are given health and safety information and evacuation procedures. 	First Aid training certificates for team members. Annual venue checklists are completed. Venue evacuation and emergency requirements are held at the office and relevant information is passed onto the appropriate team member. Some venues send newsletters with the relevant information which is passed on the team members 'Housekeeping' document	No emergency situations have occurred to date.
How effectively do we record, and report information on critical incidents and emergences at our organisation to the relevant stakeholders?	All staff are aware of the company Health and Safety policy. Minor hazards may be recorded on the course checklist. If there is a hazard identified at a venue this information is passed onto the venue co- ordinator via email.	Course checklists are filed for each session. Hazard ID or incident reports are filed. Emails to venues are filed under the session date. There is a Health and Safety item on the Agenda at each team meeting where any issues can be raised. This is a reminder to staff at each team meeting around responsibility for Health and Safety.	No critical incidents or emergencies have occurred to date. Remind and encourage team members to identify and reports to be written rather than verbal.

Stage of implementation for outcome

Well implemented / Implemented / Developing implementation / Early implementation-

Outcome 2: Learner voice

Providers understand and respond to diverse learner voices and wellbeing and safety needs in a way that upholds their mana and autonomy.

Process: Learner voice

KEQ	How effectively?	How do we know?	How can we improve?
KEQ How effectively do our current practices facilitate engagement with and development of the diverse range of learner voices across our organisation?	How effectively? Learners and/or their workplaces are encouraged to discuss with us their particular requirements. This ensures Links provides the best possible course for them and their needs. Learners are encouraged to participate/question during training sessions. If a booking is made and administration staff are unsure of the requirements, an email or phone call is made to the learner/workplace to clarify any misunderstanding. Email trails are stored in the appropriate file for future reference. Notes are made for the instructor/team on booking sheets, instructor checklists and/or calendar diary of any particular issue, concern or requirement of the learner or their workplace.	How do we know? Course checklist and feedback from learners. Evaluations are sent to all learners after the training session. These are read buy the Director and any required action is acted on and documented. Any issues or concerns are discussed at team meetings and outcome documented. Prior to the training session, learners and/or their workplaces are invited to advise of any barriers to learning they may have. These barriers may include family commitments, health issues, anxiety, cultural issues. Learners are encouraged throughout training sessions to speak with the instructor if any concerns arise. This information is passed on to the instructor and strategies discussed about how to manage any identified	How can we improve? Online bookings: at the time of booking learners can now include any challenges or barriers to learning they may have (implemented July 2024)

nurses, caregivers, iwi,		
Kohanga Reo, construction	Notes made on the learners	
workers, tertiary students).	file in the database. Information	
Scenarios used are based	passed onto the Instructor	
around specific groups'	where appropriate.	
requirements, thus meeting		
their particular needs.		
	Instructor checklists are	
Identified barriers to learning at	completed with this	
the time of training.	information and passed on the	
Learners are encouraged,	office and/or the Director as	
during the introduction to the	appropriate	
training session, to speak with		
the instructor if they have any		
concerns or barriers that may	Visit to Pasifika organisation to	
impede their learning.	discuss particular cultural	
Instructors will discuss with	needs of learners for private	
the learner the strategies or	training session.	
options for the learner to		
attend and complete the		
training session.		
Instructors can phone the		
Director if unsure of how to		
proceed. No learner is turned		
away from class because of a		
barrier or concern they may		
have. Alternative methods are		
discussed in private with the		
person concerned and an		
outcome agreed upon.		
Instructor checklists are		
completed with information		
passed back to the office		
around the person/issue or		
concern that arose and how		
this was managed.		
č		

Process: Learner complaints

Complaint: When a learner has an objection to something that they have experienced that is unfair, unacceptable, or not up to an appropriate or expected standard.

Critical incident: This is an event concerning a learner that is unforeseen, or unplanned causing a traumatic situation that may impact on the learner, the PTE the learner attends, the staff of the PTE and/or the wider community.

KEQ	How effectively?	How do we know?	How can we improve?
KEQ How effectively do we work with learners to effectively respond to, and process complaints?	All learners are given the opportunity to give feedback on their training session and/or contact time with Links staff including administration staff. Feedback is often received verbally or by email. Electronic Evaluations are sent to all learners the next working day after their training. Evaluations are submitted electronically and viewed by the director on at least a weekly basis. Feedback is discussed with staff verbally and/or via email. Any concerns identified from the evaluations are discussed	Excerpt: Policy 12b On receipt of complaint: 1.Acknowledgment to the complainant. 2.Collect and document information from the complainant. 3.The complainant must be told that the information is being noted/collected for the purpose of investigation. This will include a discussion with those concerned. 4.All information will be treated as private and held in a confidential manner. 5.The staff member concerned will be invited to meet with the Director to discuss the	How can we improve? No complaints or critical incidents have occurred up to the time of publishing this document.
	Any concerns identified from	will be invited to meet with the	
	would like to be contacted. If	limited to the following:	

6			
	 concerns are raised and contact details are available, the Director will make direct contact with the person or organisation concerned. Notes will be made and a discussion with the appropriate staff member will be carried out. A report will be written and an email to the concerned person will be sent outlining the result. From the concerns raised processes will be developed to ensure that all learners needs are being met in an appropriate manner. Appropriate staff have an input into managing a situation and problem-solving a given situation. All stakeholders are encouraged to give feedback to help us identify any areas for review, or concerns that need addressing. Any issues arising from feedback is investigated, people concerned are interviewed (learner where appropriate) and reported on. All reports, with outcomes, are held on file electronically. 	 a) Apology to the complainant b) Skills Training as required by industry c) Professional development training – e.g communication skills d) Peer assessment All outcomes are documented. The complainant is contacted with outcomes as required.	

	All information gathered is held in a secure environment and meets the requirements of the Privacy Act 2020.		
How effectively do our current practices ensure that our complaints process is easily accessible to learners?	All learners receive a 'welcome to your training' booklet. Links Complaints Process is detailed in this information booklet. All learners are sent an electronic evaluation form at within one week of the training session.	No complaints have been received to date.	Published the complaints process to our website in September 2024
How effectively do our current practices ensure we record, report, and publicise information on complaints and complaints procedures at our organisation?	Excerpt: Policy 12b On receipt of complaint: I.Acknowledgment to the complainant. 2.Collect and document information from the complainant. 3.The complainant must be told that the information is being noted/collected for the purpose of investigation. This will include a discussion with those concerned. 4.All information will be treated as private and held in a confidential manner. 5.The staff member concerned will be invited to meet with the Director to discuss the complaints. 6.A plan will be implemented with the staff member to address the complainants'		No complaints have been received at the time of writing this document

14 | P a g e

concerns. The plan could
include, but is not limited to
the following:
a) Apology to the
complainant
b) Skills Training as required
by industry
c) Professional development
training – e.g
communication skills
d) Peer assessment
All outcomes are documented.
The complainant is contacted
with outcomes as required.

Process 3: Compliance with the Dispute Resolution Scheme

Learners have the opportunity	
to appeal any assessor	
judgement. The recommended	
appeals procedure is:	
Links Training 🗆 if no	
resolution, Careerforce \Box if	
no resolution, NZQA.	
If learners are unable to work with Links to gain a resolution,	
they are encouraged to	
contact Careerforce directly.	

Stage of implementation for outcome 2 Well implemented / Implemented / Developing implementation / Early implementation

Wellbeing and safety practices for all tertiary providers

Outcome 3: Safe, inclusive, supportive, and accessible physical and digital learning environments

Providers must foster learning environments that are safe and designed to support positive learning experiences of diverse learner groups.

Process I: Safe and inclusive communities

KEQ	How effectively?	How do we know?	How can we improve?
How effectively do our learner wellbeing and safety practices maintain safe and inclusive communities for all learners?	Bullying, harassment and racism is not tolerated. The Director has an open-door policy where any person - learner, staff member, or visitor - can approach the Director for any reason. If Links staff suspect a person has or is being bullied or harassed the staff member will bring it to the Director's attention as soon as possible. If the event		

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occurs during a training session the Instructor will call a five minute break during which time the person suspected of being bullied or harassed will be asked if they feel safe and how they would like proceed.	
They will be given information on how to contact the Director and offered assistance as required, including the opportunity to complete a formal grievance form.	
At the time of the event, where appropriate, the offender will be spoken to and action taken as deemed necessary. Action could be, but not limited to:	
 Offender being asked to leave the session Apologies offered to the offended person Changing seating arrangements or in other ways minimising contact between the individuals concerned. 	
The instructor will complete an incident form as soon as possible after the event and follow health and safety process and reporting procedures. In situations where a person/s is in physical or emotional danger the Director will be called and advice	

taken.	
In extreme situations (immediate danger) the Instructor will end the session and call the police.	
Staff are able to recognise bullying or harassment, understand the effects of this behaviour, and how to manage situations as per the Worksafe NZ Guidelines - https://www.worksafe.govt.nz/topic- and-industry/bullying/	
Links Staff have training on, and respect, Te Tiriti O Waitangi and the importance of an all-inclusive environment.	
 Ongoing support: Learners are dealt with in a fair and equitable manner. Learners have the same information provided to them in a timely manner. No learner is discriminated against for any reason, be it culture, ethnicity, ability or other. Learner requests, issues, concerns or complaints will be dealt with in the same 	
 Manner. Learners are entitled to ongoing support, respect and assistance when, and 	

as required. • If Links is unable to meet the needs of a learner, further assistance will be accessed in consultation with the learner, the learner's workplace, the ITO or NZQA, or other avenues deemed appropriate.
Links Training has policies and procedures in place that protects all learners from physical, emotional, moral and cultural harm.
Ensuring the physical safety of learners by way of venue checklist making sure the physical environment is safe and fit for purpose. Providing a learning environment that is not only conducive to learning, also meets the cultural and emotional needs of the learner; this could include but is not limited to:
 Encouraging and giving each learner the opportunity to ask and answer questions in their own words. Acknowledging and valuing success Adhering to a no-bullying or harassing environment

and acting on incidents of this nature as per Policy
and procedure.
Physical environment
meets at least the basic
needs of learners and the
requirements of the safe
building codes.
Encouraging social
connects between
learners.
Recognising that people
have different learning
styles, and using different
techniques to meet the
learning needs.
Facilitating staff have training in
adult learning and support.
Engaging learners in active
learning and participation
Presenting effectively to
different learning styles
Managing time, staying on
task while acknowledging
learners' experiences
Communicating
expectations
 Being prepared and sharing
timely and relevant
resources
Providing constructive
feedback
Being approachable and encouraging

	The use of Te Reo and Tikanga Maori in training sessions is encouraged and welcomed. Translators are welcome in an all- immersive language environment. Instructors and administration staff are encouraged to learn about and use Te Reo and Tikanga Maori to the best of their ability. Using Te Reo greetings to welcome people to the venue is an accepted practice.		
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Process 2: Supporting learner participation and engagement

KEQ	How effectively?	How do we know?	How can we improve?
How effectively do our learner wellbeing and safety practices support learner participation and engagement for all learners?	At the beginning, and throughout each session, learners are encouraged to participate in the session by way of questions and answers and group activities. Learners are given the opportunity to discuss with the instructor any issues or concerns they may have. All instructors have training on learner engagement and participation, and have skills on how to engage learners.	'Housekeeping' document. The Course Notes contains guidelines for etiquette for classroom participation for wellbeing and safety of the learners. Staff training records Instructor handbook	Create a written guideline for Instructors to follow, giving the information that needs to be passed on to the learners.

Process 3: Physical and digital spaces and facilities

KEQ	How effectively?	How do we know?	How can we improve?
KEQ How effectively do our learner wellbeing and safety practices maintain healthy, safe, and accessible physical and digital spaces and facilities for all learners?	How effectively? Links understands that not all learners have access to electronic devices or are unable to use such devices, or choose not to. Therefore, digital devices for learners are not a compulsory requirement. While electronic media is preferred, for both enrolment and pre-learning activities learners/employers, have the option of: Enrolling online or by email, telephone, or face to face Paper based learning prior to their chosen course Courier or postal services for sending/receiving booking confirmation, pre-learning modules, invoices etc Any use of photos/videos or testimonials of learners is only by permission gained in writing from the learner. Learners are able to request that photos or testimonial be removed at any time, after they have given permission.	How do we know?	New website development in July 2024 has allowed for easier access for the learner and more information being able to be gathered at the time of booking eg learners are able to add any challenge to learning they may have. This has enabled more timely information and strategies to be developed for assistance prior to the learner arriving at the training session.

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	Physical spaces All venues used for training purposes meet the local Councils Code of Compliance and have a current Building Warrant of Fitness (BoW). All venues have: Kitchen facilities Toilets – male, female, disability facilities Heating/cooling Seating and tables Suitable lighting The layout of the venue's rooms can be altered to meet the learners needs. Although instructors set up the room, learners are able to arrange furniture and move seating. Learners are encouraged to move around during the training e.g. walk, stretch. Some choose to be seated on the floor. All venues are checked annually to ensure they meet learners, companies' and instructor requirements. Where venue has no lift, book downstairs room for training	All venues checked between January and March each year. No issues found and all venues meet the local body requirements. Any hazards Identified by Links are reported to the venue coordinator	

Stage of implementation for outcome 3	Well implemented / Implemented / Developing implementation / Early implementation
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Outcome 4: Learners are safe and well

Providers must support learners to manage their physical and mental health through information and advice and identify and respond to learners who need additional support.

Process I: Information for learners about assistance to meet their basic needs

KEQ	How effectively?	How do we know?	How can we improve?
How effectively do we enable all learners and prospective learners to identify and manage their basic needs through accurate, timely and tailored information?	Learners are given information at the time of booking about requirements for the training sessions: • Suitable clothing to be worn • Discussing barriers • Refreshments provided/not provided Learners are also directed to the website for further information, or this is emailed to them on request. During the 'housekeeping' section at the beginning of each session: • Learners are given the appropriate emergency evacuation information for the venue. • Emergency contact details are gathered from the learners, with an explanation about what it will be used for.	Opportunity is provided prior to course to advise Links of any challenges to learning: website, booking confirmations. Evaluation feedback indicates if any issues have been encountered.	

Process 2: Promoting physical and mental health awareness

KEQ	How effectively?	How do we know?	How can we improve?
	Learners' physical and mental		
	health safety is paramount to		No improvement required.
	Links:	Identified challenges provided	
	Consideration for physical	by the learner is passed on to	
	safety ensures the venues are	the instructor prior to the	
	fit for purpose and meet the	training session so that they	
	needs of all persons using the	can tailor the training to meet	
	facility.	the person's needs eg hard of	
	Challenging behaviours –	hearing, literacy issues, physical	
	physical threats between	issues prohibiting CPR on floor	
	people will not be tolerated. If	etc.	
	an incident does occur		
	Instructors are to ensure		
	everyone's safety and follow		
How effectively do we assist our learners to	the policy and procedures as		
manage their physical and mental health and	outlined in policy #15a – see		
to access support when needed?	excerpt below:		
	If an incident occurs:		
	KEEP YOURSELF SAFE and		
	others where possible		
	Depending on the situation		
	measures may include –		
	Call a 5-minute break for the		
	class		
	Speak with the person in		
	private - Calming the person		
	down where possible		
	Suggesting the person leave		
	and rebook		
	Asking the person to leave the		
	room		

Leaving the room, advise others to leave where appropriate Contacting person of contact from your checklist sheet and/or the Links office Calling 111
Calling 111 Advise Links Director and complete an incident form
within 24 hours

Process 3: Proactive monitoring and responsive wellbeing and safety practices

KEQ	How effectively?	How do we know?	How can we improve?
	On booking learners are	Example:	By responding to any specific
	encouraged to inform the	A learner discloses that they	future learner feedback that
	office if they have any	cannot perform CPR during	we may receive.
	challenges that may impact on	the session as they have	
	their learning. On receipt of	experienced a traumatic event	
	this information the Instructor	recently and they are too	
	is notified and a plan created	upset. The Instructor will give	
How effectively do our proactive monitoring	for the management of this	options on how to meet this	
and wellbeing and safety practices identify and	barrier. This is done in	requirement at a later date, or	
respond to the support needs of individual	consultation with the learner.	alternatively to continue	
learners?		training on the day without	
	Examples:	having to demonstrate CPR	
	A learner discloses that they	(assessment ramifications	
	feel uncomfortable kneeling on	discussed if relevant).	
	the floor with others present		
	to perform CPR. A plan would	Any information given to Links	
	be put in place for that person	Staff is held in confidence and	
	to complete the CPR by	privacy. Information is given	
	themselves with an Instructor.	only to the appropriate person.	

A learner discloses that they		
are unable to read or write.	If a learner discloses or is	
The learner is assured that help	identified as having mental	
will be given with this	health concerns, they will be	
requirement by the Instructor,	directed to the appropriate	
or if able, the learner will be	agencies for assistance. Mental	
buddied up with another	health contact information is	
person they are comfortable	displayed with posters at our	
with. An assistant/friend is	venues.	
welcome to attend the course		
at no charge to help with this		
aspect of their training.		
Learners are invited, at the		
beginning of the session, to		
discuss with the instructor in		
confidence any difficulties they		
may experience during the		
training session. The Instructor		
will work with the learner to		
meet their needs.		

Stage of implementation for outcome 4	Well implemented / Implemented / Developing implementation / Early implementation
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