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Links Training

(2008) Ltd

2023 Review of the Code of Practice Pastoral Care of Domestic Tertiary Learners







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Outcomes 5-22 inclusive, do not apply to Links Training. Links Training does not enrol domestic or international learners that require accommodation.







TEO Name	Links Training	g (2008) Ltd		MoE number	7901
Code contact	Name	Lesley Kidd		Job title	Director
	Email	lesley@links-ltd.co.nz		Phone number	0508 4087246
Current enrolments	Domestic learners	Total # Careerforce	#22	18 y/o or older	#22
		programme: New Zealand Certificate in Health		Under 18 y/o	#0
	Domestic learners	and Wellbeing L3 Total # First Aid training	#410*	18 y/o or older	See note below
				Under 18 y/o	See note below
Report author(s)	period of 27 th The number is collected o the age of 18	aid training enrolments an ^h September – 31 st Decemb of enrolments changes dail on the date of training. Majo 2 – 12 hours depending on	per 2023. y due to prity of le	ongoing bookings. D arners for First Aid	ate of birth data







Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

Outcome 1: A learner wellbeing and safety system

Process 1: Strategic goals and pl	lans
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2022	Review 2023
Improve team training and education	 Ongoing training for staff. All staff attended AECTP conference 2022. Conflict management training x 2 staff members 2023. Stop the bleed training 2023 for all staff. Revalidation certificates for staff to maintain currency. Te Reo Maori language lessions x 3 staff members NZSL x 1 staff member Moderation workshop for lead moderator; May 2023 NZQA complaints workshop x 2 staff May 2023 Self-assessment workshop April 2023 x 1 staff member
Deepen relationships with stakeholders	Careerforce moderation ongoing. Contacting Careerforce moderators for advice for assessment practises as required. Working with Toitu te Waiora and the Association of Emergency Care training providers on the updated First Aid unit standards, First Aid as a life skill document.
Improve IT for improvement to stakeholder services	 Training dates are added/updated as required. Customer feedback about ease of use is used to make ongoing changes to the website. SMS updated as required. Website updated
Increase/continue marketing to our regions	Introduced a tracking data spreadsheet to track clients/customers targeted and return business. Assists to Identify potential customer

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Develop online learning tool	Updated pre-learning module February 20	23. Online learning tool is still under
	consideration.	_

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Actions	KPI	2023 review
Video instructors during sessions to use as a professional development tool. Diarise refresher training for team Ongoing training as per CMR. Outsource training as required; eg Communication Skills, Mental health.	 Video (minimum) annually Reports Team meetings Peer reviews Outcome reports Calendar updates/invites Certificates of completion 	 More regular team meetings. Formalised peer reviews diarised throughout the year to be more regular. Training: Conflict management training Stop the bleed NZQA workshops – moderation, complaints
Regular reporting to trainee organisations (NZ Certificates). Follow up emails/evaluations for Inservice First Aid training provided for organisations.	Monthly reports . Emails filed; evaluations electronic. Feedback to organisations. Complaints reports.	 Organisation reports sent as requested. Trainees emailed to follow up on non-completions and on completion of assessments. Electronic evaluations diarised for 6 monthly intervals (NZ Certificates) New organisations sent evaluation of services survey. Marketing to prospective existing clients.
Ongoing development of a SMS	In progress Sept 2021 initial completion by March 2022. Ongoing updates as required.	SMS completed 2022 with ongoing development as required.
Increase face-to-face visits to stakeholders. Continue with electronic newsletters, emails and online bookings, newspaper advertisements.	Monthly planner Newspapers Electronic newsletters	 Marketing plan developed. Newsletters continue to be monthly to all stakeholders. Continuing advertising and updating of website.

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Work towards developing an online- learning tool for First Aid learning (non- assessed)	Still in initial stages	Online learning tool remains under consideration. The electronic pre-learning revalidation module was updated in February 2023.	

Process 2: Self-review of learner wellbeing and safety practises

The staff at Links ensure all learners experience a safe and inclusive learning environment. Learners are given the opportunity, both verbally and in writing, to discuss any needs they may have. These may include, but are not limited to: ∴ Culture ∴ Family ∴ Finance ∴ Learning difficulties ∴ Barriers to learning; physical or emotional From the information gathered, staff will be able to offer assistance, or guidance in assisting the learner to meet	One focus is on gathering as much information as possible around learner needs including challenges or barriers. Rewording of booking confirmations to make it more user friendly when asking if learners have any challenges. Ensuring learners are given every opportunity to disclose any challenges they may have ie website information, at the time of booking, when arriving at the training session and during the training sessions.
their needs. Links Training respects the Tangata whenua and under the requirements of Te Tiriti O Waitangi, Links and all Links staff will endeavour to meet the needs of all its learners.	Te reo Maori training for staff 2022/2023 Te Awa Māori level 1
Where a learner's needs are beyond Links' scope to assist or resolve, specific advice will be sought for the learner.	
Links promotes an all-inclusive environment regardless of a person's culture, religion, socio-economic status, gender identity, sexual orientation or academic background.	
Protecting learner privacy ∴ Permission is sought from	

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	 learners when gathering their personal information. ∴ Learners are made aware of why the information is being collected and what the information will be used for. ∴ Learners are made aware that they can have access to their personal information and update it as required. 	
<u>How we</u>		
of venue	checklists are completed annually or whenever a change e is required. Prior to any training session all venues are d for the following:	Ongoing
instructor Fitness a NZQA is purpose Onsite ta Learners arrival th welcome	the is contacted if any concerns are raised by the bor or learners. Venues have current Building Warrant of and Code of Compliance. Is notified of all public venues being used for training es. <i>raining sessions (groups)</i> is are welcomed in a polite and friendly manner. On the facilitator introduces themself and learners are ed and taken through the health and safety procedures as venue requirements.	Updated annually No new venues 2023
on the d	ers receive a handout with information for what to expect lay of training and how they receive their certificates and e the evaluation.	

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Q 1	portunity to introduce themselves to rmation they are comfortable with.	
elivered and assessed. L	information on how the session is to be earners are encouraged to speak with one basis if they have any concerns.	
	earners are encouraged to participate by oup/pair work and practical activities.	
nformation about Links, a equire assistance with the	<i>rst Aid courses)</i> e issued an induction pack with nd our contact details should they eir learning and assessments, their lution, or appeals procedures.	
	ocument is updated at least every 6 n request by stakeholders.	Updated to 12 monthly review.
rocess 3: Publication F	Requirements	
nd/or downloading: • NZQA EER • Education (pastora Learners) Code of	is available on our website for viewing al care of Tertiary and International Practice ode of Pastoral care - English and Māori	2023 Code review uploaded to website November 2023
n electronic copy of thes	e documents is available on request.	
n electronic copy of thes	e documents is available on request.	

Process 4: Responsive wellbeing and safety systems

As Links offers short courses only (6 -12 hours), staff are not often privy to learners' concerns about any particular cultural, social, mental health or physical concerns regarding learner barriers or wellbeing. However, if an issue with a learner's wellbeing is identified the steps below would be followed. Identification of a concern may be in the form of: A. Learner discloser	Updated wording on the website and terms and conditions to better encourage students to discuss any challenges they may have to learning and the environment prior to the day of training.
B. Instructor observation	
Steps to follow if a concern is noted:	
A. Learner disclosure	
 Ensure the learner is in a safe environment. Reassure them that their concerns are taken seriously. Ask them what assistance they would like from Links. Let them know that the concern will need to be shared with the Director of Links. Explain that what they tell you/Links is private and confidential and will only be shared with other people or organisations with their permission. If the learner would like to discuss concerns with the Director an appointment is made. An incident report will be completed and policy channels for these events followed. If the learner meets with the Director all steps will be taken to advise the learner of organisations that may be able to assist them eg Healthline, mental health helplines, local iwi, GP. 	
B. Instructor observation	
 Where possible the instructor will privately talk with the learner to enquire whether help is required. If the learner refuses help an incident/instructor 	More information noted on instructor checklists (Note: identifying
checklist will be completed and passed to the Director.	names will be removed if viewing is requested by a third party).

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	If the learner indicates they need assistance the above steps for learner disclosure will be followed.	This information is used to implement any changes if applicable and/or to discuss with the learner how best to meet their needs.
learner, the the concern assist the lea Links has a a concern is All instructin cultural awa Links has in care and av around a lea scene and v discussed t aware of wh diet and act included as As per polic discussed v allows for s	retion of the Director, and with permission from the e learner's workplace manager will be made aware of hs, and plans can be made in conjunction with them to earner for the best outcome. In obligation to its learners to do the best for them once is identified. Ing staff have training in the Treaty of Waitangi and areness, mental health/psychological First Aid. Integrated a section into First Aid sessions about self- wareness - "looking after yourself". This is often based earner assisting a person/s at an accident or incident what to do and where to get help. During topics throughout the training sessions learners are made hat constitutes healthy living, self-awareness, healthy tivity/exercise, drug and alcohol awareness. This is a part of the curriculum.	2023 Ongoing training for conflict resolution and behaviour management.
	cuation procedures/information is given to the learners	
 Eme lean Fire are First 	ne beginning of each session. ergency evacuation signage is in every room that ners and staff use at all locations and venues. e equipment eg hose reels, extinguishers, fire blankets available at all sites. t Aid kits are available on site and Instructors have	All incidents are reported and managed as per the Health and safety at work Act 2015 requirements. Hazards identified pertaining to a venue - information is given t the venue co-ordinator.
their	r own kit available for use. cuation drills are held at least once annually.	

A comprehensive Health and safety management plan is available to all staff and is included as part of their induction. Health and safety concerns and procedures are discussed and reviewed at team monthly meetings.

Outcome 2: Learner voice

ſ	Learners and/or their workplaces are encouraged to discuss with us their particular requirements. This ensures Links provides the best possible course for them and their needs. Learners are encouraged to participate/question during training sessions.
	If a booking is made and administration staff are unsure of the requirements, an email or phone call is made to the learner/workplace to clarify any misunderstanding. Email trails are stored in the appropriate file for future reference. Notes are made for the instructor/team on booking sheets, instructor checklists and/or calendar diary of any particular issue, concern or requirement of the learner or their workplace.
	Prior to the training session, learners and/or their workplaces are invited to advise of any barriers to learning they may have. These barriers may include family commitments, health issues, anxiety, cultural issues. Learners are encouraged throughout training sessions to speak with the instructor if any concerns arise. This information is passed on to the instructor and strategies discussed about how to manage any identified barriers.
	Links have a diverse range of clients eg teachers (high school, early childhood, etc), nurses, caregivers, iwi, Kohanga Reo,

construction workers, tertiary students). Scenarios used are based around specific groups' requirements, thus meeting their particular needs. <i>Identified barriers to learning at the time of training.</i>	
Learners are encouraged, during the introduction to the training session, to speak with the instructor if they have any concerns or barriers that may impede their learning. Instructors will discuss with the learner the strategies or options for the learner to attend and complete the training session. Instructors can phone the Director if unsure of how to proceed. No learner is turned away from class because of a barrier or concern they may have. Alternative methods are discussed in private with the person concerned and an outcome agreed upon. Instructor checklists are completed with information passed back	Information is passed onto the instructor concerned with strategies to enhance to learning experience for the learner and to minimise identified barriers. Instructor checklists are used to record information. Instructors are encouraged to phone the Director on the day if learners disclose barriers. Director will discuss and advise of strategies.
to the office around the person/issue or concern that arose and how this was managed.	strategies.
Example: During training sessions a learner speaks to the instructor of their concern about performing/demonstrating an activity in front of a group of people. The instructor will offer extra time for this privately or ask them to arrange another time with the office to achieve this. This would also apply if a learner indicated that they have had an experience that is upsetting to them and they are uncomfortable proceeding on the day of the training.	
This information is passed onto the administration team if applicable so they can follow up with the learner.	
The learner's workplace is contacted with the permission of the learner, to discuss options and outcomes.	
Where appropriate, this is then discussed with the team for self- assessment and procedure planning.	
Matters of concern are raised at team meetings and strategies implemented as to how to manage the concerns identified. Instructors are encouraged to use their discretion at the time the	

concern is raised, to manage the issue with the knowledge they have from the team meeting discussions and strategies implemented.	
If a learner does attend a course that has not meet their requirements Links will work with them to ensure other options have been given and their needs can be met. Notes are made on file and records kept.	
Example: A learner books for an Essential First Aid course (US 6402 & 6401). It is then discovered they needed to also complete 6400. Links will arrange for them to attend this 6400 training at another date and/or location.	
All learners are given information on their learning and assessments prior to the session as requested and at the time of the training session. Learners are given information on the resubmission and appeals procedure. Learners have the right to appeal any assessment result and to re-sit/resubmit any assessment.	
Learners are encouraged to bring support people with them to training sessions if this is identified, prior to sessions, as a barrier for them. Examples: Sign interpreter, support person for a person with anxiety, young adult with a parent.	
Learner feedback All learners are given the opportunity to give feedback on their training session and/or contact time with Links staff including administration staff. Feedback is often received verbally or by email. Electronic	Ongoing evaluation of courses carried out via electronic feedback forms sent to every attendee within 3 days of course completion. All evaluations are read with feedback is given to instructors. Negative feedback is discussed with the instructor concerned and strategies are identified to improve performance. Where appropriate, feedback is shared and discussed at team
Evaluations are sent to all learners the next working day after their training. Evaluations are submitted electronically and viewed by the director on at least a weekly basis. Feedback is	meetings.

discussed with staff verbally and/or via email. Any concerns	
identified from the evaluations are discussed with the staff	
member directly and investigated as required. Electronic	
evaluations are anonymous with learners able to leave their	
contact details if they would like to be contacted. If concerns	
are raised and contact details are available, the Director will	
make direct contact with the person or organisation concerned.	
Notes will be made and a discussion with the appropriate staff	
member will be carried out. A report will be written and an	
email to the concerned person will be sent outlining the result.	
From the concerns raised processes will be developed to ensure	
that all learners needs are being met in an appropriate manner.	
Appropriate staff have an input into managing a situation and	
problem-solving a given situation.	
All stakeholders are appouraged to give feedback to belo up	
All stakeholders are encouraged to give feedback to help us identify any areas for review, or concerns that need	
addressing.	
Any issues arising from feedback is investigated, people	
concerned are interviewed (learner where appropriate) and	
reported on. All reports, with outcomes, are held on file	
electronically.	
All information gathered is held in a secure environment and	
meets the requirements of the Privacy Act 2020.	

Process 2: Learner complaints: Training Scheme - Short Courses (4-12 hours)

Links has a system in place whereby learners are able to voice their concerns (See above under "Learner Feedback").	
 Excerpt: Policy 12b On receipt of complaint: 1.Acknowledgment to the complainant. 2.Collect and document information from the complainant. 3.The complainant must be told that the information is being noted/collected for the purpose of investigation. This will include a discussion with those concerned. 4.All information will be treated as private and held in a confidential manner. 5.The staff member concerned will be invited to meet with the Director to discuss the complaints. 6.A plan will be implemented with the staff member to address the complainants' concerns. The plan could include, but is not limited to the following: a) Apology to the complainant b) Skills Training as required by industry c) Professional development training – e.g communication skills d) Peer assessment All outcomes are documented. The complainant is contacted with outcomes as required. 	 Definitions of the following have been added to the CoP Complaint: When a learner has an objection to something that they have experienced that is unfair, unacceptable, or not up to an appropriate or expected standard. Critical incident: This is an event concerning a learner that is unforeseen, or unplanned causing a traumatic situation that may impact on the learner, the PTE the learner attends, the staff of the PTE and/or the wider community. No complaints or critical incidents have occurred up to the time of publishing this document.

Process 3: Compliance with the Disputes Resolution Schen	ne

Links does not deliver programmes or New Zealand qualifications. Links, as a PTE, can be contracted to workplaces to deliver and/or assess approved NZQA unit standards or Careerforce (ITO) programmes. All learners enrolling for Careerforce programmes have training agreements with Careerforce. A learner's workplace has a contract with Links Training.	
Learners receive a 'learner handbook' on enrolment. The handbook has information on complaints procedures, both formal and informal. Learners have the opportunity to appeal any assessor judgement. The recommended appeals procedure is: Links Training \rightarrow if no resolution, Careerforce \rightarrow if no resolution, NZQA.	
If learners are unable to work with Links to gain a resolution, they are encouraged to contact Careerforce directly.	

Wellbeing and safety practises for all tertiary providers

Outcome 3: Safe, inclusive, supportive and accessible physical and digital environments

Process 1: Safe and inclusive communities Process 2: Supporting learner participation and engagement

Bullying, harassment and racism is not tolerated. The Director has	ector has	Bullying, harassment and racism is not tolerated. The Director has
an open-door policy where any person - learner, staff member, or	mber, or	an open-door policy where any person - learner, staff member, or
visitor - can approach the Director for any reason. If Links staff	s staff	visitor - can approach the Director for any reason. If Links staff
suspect a person has or is being bullied or harassed the staff	staff	suspect a person has or is being bullied or harassed the staff
member will bring it to the Director's attention as soon as		member will bring it to the Director's attention as soon as

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possible. If the event occurs during a training session the
Instructor will call a five minute break during which time the
person suspected of being bullied or harassed will be asked if
they feel safe and how they would like proceed.

They will be given information on how to contact the Director and offered assistance as required, including the opportunity to complete a formal grievance form.

At the time of the event, where appropriate, the offender will be spoken to and action taken as deemed necessary. Action could be, but not limited to:

- Offender being asked to leave the session
- Apologies offered to the offended person
- Changing seating arrangements or in other ways minimising contact between the individuals concerned.

The instructor will complete an incident form as soon as possible after the event and follow health and safety process and reporting procedures.

In situations where a person/s is in physical or emotional danger the Director will be called and advice taken.

In extreme situations (immediate danger) the Instructor will end the session and call the police.

Staff are able to recognise bullying or harassment, understand the effects of this behaviour, and how to manage situations as per the Worksafe NZ Guidelines - <u>https://www.worksafe.govt.nz/topic-</u>and-industry/bullying/

Links Staff have training on, and respect, Te Tiriti O Waitangi and the importance of an all-inclusive environment.

Ongoing support:

- Learners are dealt with in a fair and equitable manner.
- Learners have the same information provided to them in a

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timely manner	ely manner.
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- No learner is discriminated against for any reason, be it culture, ethnicity, ability or other.
- Learner requests, issues, concerns or complaints will be dealt with in the same manner.
- Learners are entitled to ongoing support, respect and assistance when, and as required.
- If Links is unable to meet the needs of a learner, further assistance will be accessed in consultation with the learner, the learner's workplace, the ITO or NZQA, or other avenues deemed appropriate.

Links Training has policies and procedures in place that protects all learners from physical, emotional, moral and cultural harm.

Ensuring the physical safety of learners by way of venue checklist making sure the physical environment is safe and fit for purpose.

Providing a learning environment that is not only conducive to learning, also meets the cultural and emotional needs of the learner; this could include but is not limited to:

- Encouraging and giving each learner the opportunity to ask and answer questions in their own words.
- Acknowledging and valuing success
- Adhering to a no-bullying or harassing environment and acting on incidents of this nature as per Policy and procedure.
- Physical environment meets at least the basic needs of learners and the requirements of the safe building codes.
- Encouraging social connects between learners.
- Recognising that people have different learning styles, and using different techniques to meet the learning needs.

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Facilitating staff have training in adult learning and support.

- Engaging learners in active learning and participation
- Presenting effectively to different learning styles
- Managing time, staying on task while acknowledging learners' experiences
- Communicating expectations
- Being prepared and sharing timely and relevant resources
- Providing constructive feedback
- Being approachable and encouraging

The use of Te Reo and Tikanga Maori in training sessions is encouraged and welcomed. Translators are welcome in an allimmersive language environment. Instructors and administration staff are encouraged to learn about and use Te Reo and Tikanga Maori to the best of their ability. Using Te Reo greetings to welcome people to the venue is an accepted practice.

Process 3: Physical and digital spaces and facilities

 Links understands that not all learners have access to electronic devices or are unable to use such devices, or choose not to.

 Therefore, digital devices for learners are not a compulsory requirement. While electronic media is preferred, for both enrolment and pre-learning activities learners/employers, have the option of:

 • Enrolling online or by email, telephone, or face to face

 • Paper based learning prior to their chosen course

 • Courier or postal services for sending/receiving booking confirmation, pre-learning modules, invoices etc

 Any use of photos/videos or testimonials of learners is only by

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	n writing from the learner. Learners are able os or testimonial be removed at any time, after mission.	
Physical spaces		
	training purposes meet the local Councils e and have a current Building Warrant of	All venues checked between April and May 2023. No issues found and all venues meet the local body requirements.
All venues have: • Kitchen faci • Toilets – ma • Heating/coo • Seating and • Suitable ligh	le, female, disability facilities ling tables	
learners needs. Alth able to arrange furn encouraged to mov	nue's rooms can be altered to meet the hough instructors set up the room, learners are iture and move seating. Learners are e around during the training e.g. walk, stretch. seated on the floor.	
	ked annually to ensure they meet learners, tructor requirements.	

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Outcome 4: Learners are safe and well

Process 1: Information for learners about assistance to meet their basic needs Process 2: Promoting physical and mental health awareness Process 3: Proactive monitoring and responsive wellbeing and safety practices				
Learners are given information at the time of booking about requirements for the training sessions: Suitable clothing to be worn Discussing barriers Refreshments provided/not provided Learners are also directed to the website for further information, or this is emailed to them on request.				
 During the 'housekeeping' section at the beginning of each session: Learners are given the appropriate emergency evacuation information for the venue. Emergency contact details are gathered from the learners, with an explanation about what it will be used for. Learners' physical and mental health safety is paramount to Links: Consideration for physical safety ensures the venues are fit for purpose and meet the needs of all persons using the facility. Challenging behaviours – physical threats between people will not be tolerated. If an incident does occur Instructors are to ensure everyone's safety and follow the policy and procedures as outlined in policy #15a – see excerpt below: <i>KEEP YOURSELF SAFE and others where possible</i> Depending on the situation measures may include – Call a 5-minute break for the class Speak with the person in private - Calming the person down where 	 Instructor handbook has been updated with more information as reference for the instructors. Information about specific groups/organisations so that the instructors are more prepared to meet that learner groups needs. Information on what each leaner has received prior to arriving at training sessions eg booking confirmations, prelearning modules. This allows the instructor to engage with the learner if the learner has any queries. How to manage learners who may have booked on the incorrect course. The handbook also includes information on adult learning styles and tips on how to best meet these needs.			

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∘ ∘ ■ <i>Advi</i> s	rebook Asking the person to leave the room Leaving the room, advise others to leave where appropriate	
under any circur Policy #68 exce Example inser lewd colou delib displ mate unwe abus beha abus com unjus phys delib the s rumo the o or re	rpt: s of bullying, harassment include: hsitive jokes and pranks or abusive comments about appearance, ir of their skin, practise and beliefs erate exclusion from conversations aying abusive or offensive writing or rial elcome touching ive, threatening or insulting words or viour ive, insulting or offensive language or ments stified criticism or complaints ical or emotional threats erate exclusion from workplace activities preading of misinformation or malicious	

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the learner.	
 Examples: A learner discloses that they feel uncomfortable kneeling on the floor with others present to perform CPR. A plan would be put in place for that person to complete the CPR by themselves with an Instructor. A learner discloses that they are unable to read or write. The learner is assured that help will be given with this requirement by the Instructor, or if able, the learner will be buddied up with another person they are comfortable with. An assistant/friend is welcome to attend the course at no charge to help with this aspect of their training. Learners are invited, at the beginning of the session, to discuss with the instructor in confidence any difficulties they may experience during the training session. The Instructor will work with the learner to meet their needs. Example: A learner discloses that they cannot perform CPR during the session as they have experienced a traumatic event recently and they are too upset. The Instructor will give options on how to meet this requirement at a later date, or alternatively to continue training on the day without having to demonstrate CPR (assessment ramifications discussed if relevant). Any information given to Links Staff is held in confidence and privacy. Information is given only to the appropriate person. If a learner discloses or is identified as having mental health concerns, they will be directed to the appropriate agencies for assistance. Mental health contact information is displayed with posters at our venues. 	Emotional impact of assisting with First Aid – how to get help posevent. This is referred to during the training session. 'Caring for the rescuer'

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Summary: Links Training take pride in meeting the needs of all learners. We endeavour to create the best learning environment for anyone who participates in our training sessions/uses our services. Our flexibility in session timings helps to create an environment where the learners, and the organisations they represent, have a feeling of control and management over their training, delivery and assessment.	Links continues to strive to deliver and create the best possible I learning experience for the learner. Keeping up to date with the review of the unit standards and the First Aid as a Life Skill document has enabled the team to plan for future growth and offering more sessions to allow learners to transition to the New Zealand Certificate in First Aid, and the Toitu te Wairoa proposed mirco-credential.
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